

## Curriculum Vitae

**M Abu Eusuf, PhD**

**Professor of Economics**, Department of Development Studies, University of Dhaka

**Founding Director**, Centre on Budget and Policy, University of Dhaka

**Executive Director**, Research and Policy Integration for Development (RAPID)

**Member**, White Paper Preparation Committee on Bangladesh's Economy, Bangladesh Interim Govt.

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Nationality: Bangladeshi, Date of birth: January 1, 1973.



### A brief bio

M Abu Eusuf, PhD, an economist by training, is a Professor of Development Studies at the University of Dhaka. He is the Founding Director of 'Centre on Budget and Policy' at the University of Dhaka. He is also the Executive Director of a national think-tank Research and Policy Integration for Development (RAPID).

**With more than 25 years of experience, he takes pride in undertaking in-depth analytical work and policy analysis.** He has been widely consulted by ADB, UNDP, UNICEF, UNCDF, the World Bank, ODI, FES Bangladesh, World Vision, CARE Bangladesh, Bangladesh Planning Commission, CUTS International, Oxfam, etc.

**Dr Eusuf has delivered high-quality analytical work focusing on SDGs, fiscal policy, national budget, gender budget, financial inclusion, poverty and inequality, social protection, implementation progress evaluation, women empowerment, among others.**

Most recently, Dr Eusuf has worked as a **Panel Member in the Preparation of White Paper on the State of Bangladesh Economy** formed by the His Excellency Chief Adviser of the Interim Government of Bangladesh. Dr Eusuf prepared Chapter 6 of the White Paper on Domestic Revenue Mobilization.

Dr Eusuf has been commissioned by UNDP to prepare **Bangladesh Voluntary National Review 2025** (March to June 2025) and **Bangladesh SDG Progress Report 2024** (September 2024 to February 2025) for General Economic Division, Planning Commission, Government of Bangladesh. He has been conducting research and advocacy activities regularly related to **pre and post budget analysis** and publish **Citizen Budget** every year under his leadership. He has worked as the country researcher for Bangladesh of **Open Budget Survey 2023 from January**

2023 to September 2024 commissioned by Washington DC based International Budget Partnership (IBP). He worked as *National Consultant for Public Finance for Children to undertake a fund flow mapping of Public Financial Management Systems from the national to Sub- national level in Bangladesh* from August to December 2023 commissioned by UNICEF. He has worked as *SDG Fiscal Policy Expert* commissioned by UNCDF from March – August 2022. He worked as Deputy Team Leader in the study on **Sensitizing and Promoting Direct Taxation to Boost Revenue and Tackle Inequality in Bangladesh** commissioned by FCDO, UK with International Growth Centre and Kivu International, UK, from January 2022 to January 2023. He worked as National Consultant for the study on *Gender Budget Analysis in Bangladesh* with the support from Publish What You Fund, UK from May to October 2021. He has worked as a Team Leader in the study on *Improving the Accessibility of the Bangladesh Budget and Encouraging Greater Budget Awareness through Local Dialogue* commissioned by Financial Services Volunteer Corps (FSVC), New York, USA from February 2019 to July 2019. Dr Eusuf led the study on *‘Fiscal Stimulus Packages in Dealing with COVID-19 Consequences in Bangladesh: An Analysis of Institutional Capacity, Accountability, and Transparency’* commissioned to RAPID with the support from the Asia Foundation from November 2020 to October 2021. He has prepared report on *“Preparation of Advocacy Documents for Pre-Budget National Consultation, 2021 with implications for Migrant Workers’ Welfare”* from April to May 2021) commissioned by WARBE Development Foundation.

Dr Eusuf has also been consulted by ADB to support the *implementation of technical assistance on Social Protection Programs in Bangladesh*. Dr Eusuf was a key member of undertake the *midterm implementation review of the National Social Security Strategy (NSSS)*.

Someone of his stature with such vast experience of working at various districts level on a regular basis is extremely rare. Dr Eusuf has undertaken rigorous field work in all divisions in Bangladesh including such challenging regions as char and haor areas. Over the past many years, Dr. Eusuf has developed a strong network with local-level administrations.

**Dr Eusuf has excellent networking and lobbying skills and has connection to a wide array of government and private institutions and individuals, including, inter alia, Ministry of Finance, Ministry of Commerce, Ministry of Social Welfare, Ministry of Labour, Ministry**

**of Industries, Planning Commission, ERD, Industry representatives, UN organisations; and various high-level government policy-makers.**

Professor Eusuf holds a master's degree from the Institute of Social Studies (Hague, the Netherlands). He was awarded PhD in Development Policy and Management (Cluster: Development Economics) from the University of Manchester as a Commonwealth Scholar.

## **EDUCATION**

- **PhD in Development Policy and Management (Cluster: Development Economics) (2012)**, University of Manchester, UK with Commonwealth Scholarship. Thesis Title: *Dynamics of Urban Poverty in Bangladesh*. Supervisors: Professor David Hulme and Professor Armando Barrientos.
- **MA in Development Studies (2003)**, Institute of Social Studies (ISS), The Hague, The Netherlands. Fellowship: UNFA.
- **Master of Science in Economics (1994)**, First Class, Jahangirnagar University, Dhaka, Bangladesh.
- **Bachelor of Science with Honours in Economics (1993)**, First Class First, Social Science Faculty First, Jahangirnagar University, Dhaka, Bangladesh.

## **SCHOLARSHIPS**

- **Commonwealth Scholarship** to pursue PhD in Development Policy and Management (Cluster: Development Economics) at the University of Manchester, UK, 2009-2012
- **UNFPA Fellowship** to study MA in Development Studies at the Institute of Social Studies (ISS), The Hague, The Netherlands. Session 2002-2003.
- **University Grants Commission Scholarship 1993** for obtaining highest marks in the B.Sc. Honors Examination 1993 under the Faculty of Social Sciences, Jahangirnagar University, Bangladesh.
- **Akhlaqur Rahman Trust Scholarship 1994** for securing the First Class First Position in the B.Sc. Honors Examination 1993, Department of Economics, Jahangirnagar University, Bangladesh.
- **Dhaka Board Scholarship 1990-1993** for securing Second Position in the Combined Merit List of Higher Secondary Certificate Examination 1990 in the Humanities Group under Dhaka Board, Bangladesh.
- **Comilla Board Scholarship 1988-1990** for obtaining fourth position in the Secondary School Certificate Examination 1988 in the Humanities Group under Comilla Board, Bangladesh.

## PROFESSIONAL EXPERIENCE

- Professor of Economics, Department of Development Studies, University of Dhaka from 2013 to present.
- Executive Director, Research and Policy Integration for Development (RAPID) from 2015 to present.
- Founder Director, Centre on Budget and Policy, University of Dhaka from 2013 to present.
- Chairman, Department of Development Studies, University of Dhaka from 2015 to 2018.
- Lecturer, Assistant Professor and Associate Professor of Economics, Department of Development Studies, University of Dhaka from 2001 to 2013.
- Independent Director, Al - Arafah Islami Bank PLC from September 2025 to present.
- Numerous advisory and consultancy assignments including for various international and regional organizations, including ADB, UNDP, UNICEF, UNCDF, the World Bank, ODI, FES Bangladesh, The Asia Foundation, World Vision, CARE Bangladesh etc.

## TECHNICAL EXPERTISE AND SKILLS

- Empirical research, impact evaluation, policy analysis (including econometric modelling, quantitative and qualitative assessments) in the areas of Social Protection, Poverty, Women/Youth empowerment, National Budget, Readymade Garments, Leather and Tannery Industry, Community Health, Mental Health, Human Development, etc.
- Results-based management including managing professionals and dissemination of results
- Policy-focused communications and advocacy
- Facilitating and managing workshops/events involving senior policymakers and senior management members of international, regional and local organisations.

## RESEARCH AND CONSULTANCY EXPERIENCE

### Selected Research and Consultancy Experience on SDGs, Progress/Implementation evaluation, Roadmap/Strategy preparation

- **Bangladesh Voluntary National Review (VNR) 2025**, Commissioned by UNDP for General Economic Division, Planning Commission (March 2025 – June 2025).
- **Sustainable Development Goals (SDG): Bangladesh Progress Report 2024**, Commissioned by UNDP for General Economic Division, Planning Commission (September 2024 – February 2025).
- SDG Fiscal Policy Expert to **Analyze SDG Financing Strategies for Bangladesh**, commissioned by UNCDF (March – August 2022).
- Economist for the Policy Paper on “**Implementation of SDGs in Bangladesh: Challenges and Way Forward**”, paper prepared for Center on Budget and Policy, University of Dhaka

- Conference Speaker on “**Bangladesh and SDGs: Achievements, Challenges, and Way Forward**”, presented at Bangladesh Council of Scientific and Industrial Research (BCSIR) Congress 2024
- Economist for the **Final Evaluation of 7<sup>th</sup> Five Year Plan of Bangladesh**, commissioned by General Economics Division, Government of the Peoples’ Republic of Bangladesh (February- July 2023)
- Economist for the study on ‘**Mid Term Implementation Progress Review of National Social Security Strategy of Bangladesh**’ for UNDP, Dhaka commissioned to Policy Research Institute (PRI), Dhaka (December 2018 to May 2019).
- National Social Protection Expert for ADB-supported technical assistance project on **Strengthening Social Resilience Program** (October 2022- June 2024).
- Team Leader for **Developing Roadmap for Childcare in Bangladesh**, Commissioned by International Labour Organization (ILO) (2024)
- Deputy Team Leader for the study on **Implementation Progress of COVID-19 Stimulus Package in Bangladesh: An Analysis of Institutional Capacity, Accountability, and Transparency**, commissioned by The Asia Foundation, (November 2020 to October 2021).
- Team Leader for the study on **An Assessment of Impacts of COVID-19 on Tanneries in the Tannery Industrial Estate in Bangladesh** commissioned by The Asian Foundation (February 2022 to March 2022).
- Economist for undertaking the study on “**Knowledge, Attitude and Practices (KAP) survey on behavioral aspects of the beneficiaries of Mother and Child Benefit Programme (M&CBP)**”, commissioned by UNICEF Bangladesh
- Country Researcher to prepare country report and conduct **Open Budget Survey 2023: Bangladesh Part** for International Budget Partnership, Washington, USA,
- Economist for Research and Advisory Support to the JICA-Commissioned Team for **Devising a Strategy to Strengthen the Social Security System in Bangladesh** (February 2024 – August 2024)
- Team Leader for **Policy Analysis for addressing poverty and vulnerability in Char areas**, commissioned by Swisscontact Bangladesh
- Team Leader to conduct research on ‘**Analysis of the situation (SitAn) of children in Bangladesh 2019**’, commissioned to Research and Policy Integration for Development (RAPID) by the UNICEF Dhaka Office (May 2019 to April 2020).
- Lead Consultant for the study ‘**Impact Evaluation – Mental Health Support for COVID-19 Affected Population**’ commissioned by Sajida Foundation, (February –March 2021).

## Trade & Development

- Worked as a Policy Specialist in the study titled the project “Study on Upscaling the RMG sector,” commissioned by the Economic Relations Division (ERD), the Ministry of Finance, (March 2023 to December 2023)

- Worked as Stakeholder engagement and consultation specialist in the study “Expanding and diversifying exports to the UK under the Developing Countries Trading Scheme (DCTS)” commissioned by the Foreign, Commonwealth, Development Office, (February 2023 to March 2023)
- Worked as a Deputy Team Leader in the study on Preparing for a transformed and revitalized trade and economic partnership with EU: An evidence-based policy consultation exercise commissioned by The Friedrich-Ebert-Stiftung (FES), Bangladesh, (March 2022 to November 2022).
- Worked as a Team Leader in the study on An Assessment of Impacts of COVID-19 on Tanneries in the Tannery Industrial Estate in Bangladesh commissioned by The Asian Foundation (February 2022 to March 2022).
- Worked as a Team Leader in the study on Database Preparation of Manufacturers and Potential Exporters in the Light Engineering Sector commissioned by Bangladesh Engineering Industry Owners’ Association (BEIOA) and Business Promotion Council, Ministry of Commerce, (February 2022 to May 2022).
- Worked as National Consultant for the study on ‘Sustainable Manufacturing and Environmental Pollution (SMEP) Intervention for the Leather Tanning Industry in Bangladesh’ with support from The Asia Foundation (March 2021– August 2021).
- Worked as a Deputy Team Leader in the study on Assessment of Skills Demand and Skills Gaps in the Business Process Outsourcing (BPO) Industry of Bangladesh Assessment of Skills Demand and Skills Gaps in the Business Process Outsourcing (BPO) Industry of Bangladesh commissioned by UNDP Bangladesh (September 2021 to December 2021).
- Worked as Team Leader for the study titled ‘Case Study on Greening Readymade Garments Sector: Incentive Analysis of Various Stakeholders”, a collaborative research paper prepared by the Center on Budget and Policy, University of Dhaka with the support from the Asia Foundation. (Lead author).
- Worked as a Team Leader in the study on ‘Promoting Decent Work and Acceptable Working Conditions in the Tannery Sector in Bangladesh: Tannery Sector and its Relocation’ commissioned to Research and Policy Integration for Development (RAPID) by the Asia Foundation (January 2019 to May 2019).
- Worked as National Consultant for Asia Foundation in the project Bangladesh Economic Growth through Development Entrepreneurship Approach, May 2015 to February 2016.
- Co-author of the Book Chapter with Razzaque, M. A., Uddin, M. and Rahman, J. (2020). Exports of Leather and Leather Goods: Performance, Prospects, and Policy Priorities. In Razzaque M.A. (ed.) *Navigating New Waters: Unleashing Bangladesh’s Export Potential for Smooth LDC Graduation*. Bangladesh Enterprise Institute (BEI), Dhaka, Bangladesh.

- Worked as an Economist and Development Entrepreneur for Asia Foundation in the project Bangladesh Economic Growth through Development Entrepreneurship Approach commissioned to SANEM, February 2013 to April 2015.
- Worked as a researcher and coordinator in a project on “Linkages between Trade, Development and Poverty Reduction” at Unnayan Shamannay, Dhaka sponsored by CUTS –CITEE, India from April 2005 to December 2008.
- Worked as a co-researcher in a project on ‘Addressing the Impact of the Phasing out of Textiles and Clothing Quotas in the Asian LDCs’ supported by UNDP Regional Centre, Colombo from April to November 2006.
- Worked as an Economist and Research Coordinator in the project titled ‘Responding to the Millennium Development Challenge through Private Sector’s Involvement in Bangladesh’ conducted by Shamunnay, Dhaka with the support from UNDP Dhaka from June to August 2008.
- Worked as a facilitator in a project on ‘Training on trade and economic related issues for media professionals’ supported by European Union, Dhaka from April 2006 to June 2007.
- Worked as an Economist and Research Coordinator in the project titled ‘The Global Partnership for Development: A Country Level Mapping for Bangladesh’ conducted by Shamunnay, Dhaka with the support from UNDP Dhaka October 2008 to June 2009.
- Worked as a National Consultant in the project titled “Sector Profiles for the BOI under BICF Institutional Capacity Building Program’ conducted by Maxwell Stamp Ltd. with the support from International Finance Corporation (IFC), Dhaka from June to October 2008.
- Worked as a National Consultant with UNDP Bangladesh for Developing Capacity Development Framework for Local Government Institutions (LGIs), November 1, 2015 to 31 April 2016.
- Worked as an Economist and Research Coordinator in the project titled ‘Licensing Issues in Bangladesh Organic Fertilizer Market’ conducted by Shamunnay, Dhaka with the support from Catalyst, Dhaka January 2009 to June 2009.
- Worked as a National Consultant with World Bank in the project titled ‘Institutional Capacity Assessment of Technical and Vocational Institutes in Bangladesh’, January – February 2009.
- Worked as an economist in the study ‘Strategies for Inclusive Growth for Cox’s Bazar in Bangladesh’, for ODI, London, March to July 2018.
- Worked as an economist in the study ‘Promoting Inclusive Growth in Bangladesh through Special Economic Zones’. a collaborative research conducted by the Center on Budget and Policy, University of Dhaka with the support from ODI, London, August 2017 to January 2018.

- Worked as an Economist to conduct the research on ‘Assessment of the Priority Actions by the Government of Bangladesh to Boost Trade, Investment and Export’, Metropolitan Chamber of Commerce and Industries, Dhaka, December 2015 to March 2016.
- Worked as a co-researcher and coordinator in the project ‘Advocacy and Capacity Building on Competition Policy and Law in Asia (7Up2 Project)’ sponsored by Consumer Unity & Trust Society (CUTS) from July 2005 to June 2006.
- Worked as a facilitator in the two-day workshop for journalists to familiarize them with competition issues so that they can expose anticompetitive practices, unfair competition practices, and become vocal advocates for the adoption of a competition law held on 15 – 16 April 2006 in Dhaka under the project ‘Advocacy and Capacity Building on Competition Policy and Law (7UP2)’ in collaboration with CUTS international.

### **Poverty/Social Protection/Marginalised Communities**

- Working as Deputy Team Leader in the study on ‘Final Progress Review on Implementation of the National Social Security Strategy in Bangladesh’, commissioned by UNDP to Research and Policy Integration for Development (RAPID) for Cabinet Division, Government of Bangladesh from August 2025 to February 2026.
- Worked as a National Expert (October 2022- January 2026) on Social Protection for ADB-supported technical assistance project on TA-6735 BAN: Strengthening Social Resilience Program (Subprogram 1) - Social Protection (55041-001).
- Worked as Economist for the Final Evaluation of 7<sup>th</sup> Five Year Plan of Bangladesh, commissioned by General Economics Division, Government of the Peoples’ Republic of Bangladesh (February- July 2024)
- Worked as a Deputy Team Leader to conduct research on Addressing systemic bottlenecks of social protection in urban areas commissioned by UNICEF Bangladesh, (October 2021 to June 2022).
- Working as a Deputy Team Leader to conduct research on Design and develop a strategy and implementation plan of action (PoA) of social partners’ awareness and capacity-building on universal social protection (USP) and national social insurance scheme (NSIS) in Bangladesh commissioned by International Labor Organization (ILO), (July 2022 to November 2022).
- Worked as a Deputy Team Leader to conduct research on Review of Social Insurance Diagnostics and Feasible Model for Bangladesh commissioned by UNDP Bangladesh, (March 2022 to May 2022).
- Worked as a Deputy Team Leader to conduct study on Review Existing Social Protection Schemes, Services, Access and Entitlements for Tea Garden Workers and Women and

Children in Sylhet Division commissioned by UNICEF Bangladesh, (October 2021-February 2022).

- Working as a Social Protection Expert with Asian Development Bank (ADB) from August 2021 to June 2022.
- Co-researcher for the study on “Covid 19, Food Security and Coping Strategies of the extremely poor people in Bangladesh”, Centre for Advanced Research in Arts and Social Sciences -CARASS, Dhaka University.
- Worked as National Consultant for the study on ‘Global Compact on Refugees and Cox’s Bazar’ commissioned by Overseas Development Institute (ODI). London, UK (September 2019 to December 2019).
- Worked as a National Consultant (Economist) with a research project on Impact Assessment of UZGP and UPGP’ implemented by Department of Public Administration, University of Dhaka and UNDP, Dhaka, June 2016 to June 2017.
- Worked as a Team Leader to conduct research on ‘A Comprehensive Survey and Analysis on Gratuitous Relief (GR) programme as Social Protection’, a collaborative research study commissioned by Ministry of Disaster Management and Relief (MoDMR) to Centre on Budget and Policy, University of Dhaka, (March to June 2020).
- Worked as Lead Consultant for the study ‘Impact Evaluation – Mental Health Support for COVID-19 Affected Population’ commissioned by Sajida Foundation, (February –March 2021)
- Worked as an Economist and Coordinator in the ActionAid Bangladesh supported project commissioned to SANEM to conduct a National Baseline Survey in 9 Local Rights Programs (LRP) areas including CHT districts from December 2012 to August 2013.
- Worked as an International Consultant in the Moving Zimbabwe Forward Poverty Assessment Survey 2012, University of Manchester, (April to May 2012).
- Worked as an Economist and Qualitative Survey Expert in the DFID supported project commissioned to SANEM to conduct a study on Access to Education in the Disadvantaged Regions in Bangladesh including CHT districts, June to November 2013.
- Worked as National Consultant and Lead Researcher on ‘Preparation of Advocacy Documents for Pre-Budget National Consultation, 2021 with implications for Migrant Workers’ Welfare, commissioned by WARBE Development Foundation (April – May 2021).
- Worked as an Economist and Urban Poverty Expert to Formulate the National Social Protection Strategy (NSPS) for Government of Bangladesh and prepared background paper on Building a Social Protection System to Address Urban Poverty in Bangladesh, SANEM-PRI-Development Pathway with assistance from UNDP, July 2013 to February 2014.

- Worked as a Team Leader to conduct and prepare social protection research on urban diagnostics commissioned to Research and Policy Integration for Development (RAPID) by UNDP (July 2019 to December 2019).
- Worked as a Consultant for Care Bangladesh for Final Project Evaluation of Social and Economic Transformation of the Ultra-Poor (SETU) project, October 1, 2015 to November, 15 2015.
- Worked as an Economist (Team Leader) to conduct research on Dynamics of Poverty and Water Security for the Poor under REACH programme in collaboration with Bangladesh University of Engineering and Technology (BUET); University of Dhaka and University of Oxford, UK, from June 2015 to December 2019.
- Worked as a National Consultant for ‘Two impact studies with Cost-Benefit Analysis for the food security for the ultra-poor (FSUP-H) in the Haor region project’, CARE Bangladesh, December 2013 to January 2014.
- Worked for the LSE-led and DFID-supported Research Programme Consortium titled “Improving Institutions for Pro-Poor Growth” as team member of CUTS International to conduct Bangladesh Explorative Study for two months between September 2005 to November 2005.
- Worked as a Consultant to prepare a report on “Making Infrastructure Work for the Poor: Bangladesh Country Study” with UNDP, New York from January 2005 to March 2005.
- Participated as a speaker and chair in one session in the international conference and workshop 2015 on Water Security for the poor held on 7-12 December 2015 at the University of Oxford, UK
- Worked as a National Consultant (Team Leader/Economist) with a research project on Financial Empowerment of Vulnerable Street and Working Children/Youth with Institute for Inclusive Finance and Development (InM), October 2016 to September 2017.
- Worked as an Economist in the study ‘Impact of Rohingya influx on host communities in Bangladesh’, for Policy Research Institute (PRI), Bangladesh commissioned by UNDP, Dhaka, May to July 2018.
- Worked as a Team Leader to conduct research on ‘Analysis of the situation (SitAn) of children in Bangladesh 2019 commissioned to Research and Policy Integration for Development (RAPID) by the UNICEF Dhaka Office (May 2019 to April 2020).
- Worked as a facilitator in a project on ‘Inclusion of disability issues in PRSP- Bangladesh’ funded by Action on Disability and Development (ADD), Bangladesh June 2004.
- Worked as co-researcher in the study on ‘National Social Security Strategy Mid Term Implementation Review’ for UNDP, Dhaka commissioned to Policy Research Institute (PRI), Dhaka (December 2018 to May 2019).

- Worked as a consultant of ActionAid Bangladesh on ‘Comparative Analysis on Project Implementation Committee (PIC) for *Haor* Embankment Maintenance Program in Sunamganj’, November-December 2007.

### **Fiscal policy and Budgetary Issues**

- Worked as Panel Member in the White Paper Preparation Committee 2024 formed by Interim Government and prepared Chapter VI on Illusive Goal of Domestic Revenue Mobilization, in the White Paper on State of the Bangladesh Economy, Dissection of a Development Narrative from September 2024 to December 2024.
- Worked as SDG Fiscal Policy Expert commissioned by UNCDF from March – August 2022.
- Worked as a Deputy Team Leader in the study on Sensitizing and Promoting Direct Taxation to Boost Revenue and Tackle Inequality in Bangladesh commissioned by FCDO, UK with International Growth Centre and Kivu International, UK, (January 2022 to January 2023).
- Worked as Country Researcher to prepare country report and conduct Open Budget Survey 2023: Bangladesh Part for International Budget Project, Center on Budget and Policy Priorities, Washington, USA, (from January 2023 to September 2024).
- Worked as National Consultant for Public Finance for Children to undertake a fund flow mapping of Public Financial Management Systems from the national to Sub-national level in Bangladesh from August to December 2023 commissioned by UNICEF.
- Working as Country Researcher to prepare country report and conduct Open Budget Survey 2021: Bangladesh Part for International Budget Project, Center on Budget and Policy Priorities, Washington, USA, (from December 2020 to July 2022).
- Worked as National Consultant for the study on ‘Gender Budget Analysis in Bangladesh’ with the support from Publish What You Fund, UK (May – October 2021).
- Worked as a Team Leader in the study on Preparation of Advocacy Documents for Pre-Budget National Consultation, 2021 (on Migrant Workers) commissioned by WARBE Development Foundation, Bangladesh (May 2021 to May 2021).
- Worked as a Deputy Team Leader in the study on Fiscal Stimulus Packages in Dealing with COVID-19 Consequences in Bangladesh: An Analysis of Institutional Capacity, Accountability, and Transparency commissioned by The Asian Foundation, (November 2020 to October 2021).
- Worked as a Team Leader in the study on Improving the Accessibility of the Bangladesh Budget and Encouraging Greater Budget Awareness through Local Dialogue commissioned by Financial Services Volunteer Corps (FSVC), New York, USA (February 2019 to July 2019).

- Worked as a Team Leader in the study on Open Budget Survey 2019 commissioned by International Budget Partnership, Washington DC, USA (December 2018 to April 2019).
- Worked as an Economist and Development Entrepreneur (Team Leader) with a research project at the Centre on Budget and Policy, University of Dhaka with the support from the Asia Foundation under its Economic Development Programme, August 2015 to June 2018.
- Worked as a National Consultant to conduct research on ‘National and Local Government Budget Review focusing Violence against Children’ with the support from World Vision Bangladesh December 2017 to February 2018.
- Worked as OBI Country Researcher to prepare country report and conduct Open Budget Survey 2017: Bangladesh Part for International Budget Project, centre on Budget and Policy Priorities, Washington, USA, from April 2016 to April 2018.
- Worked as a National Consultant in the study ‘Health Budget Analysis in Bangladesh for FY2015 - 2016’ with the support from World Vision Bangladesh March to April 2016.
- Worked as a Consultant (Economist) in the study ‘Budget Tracking and Expenditure Monitoring on Health, Education, and Social Safety Net Programme, SUPRO (Sushaner Jonno Prochar Ovijan), February to March 2015.
- Worked as a Team Leader in the study ‘Health Budget Analysis in Bangladesh for FY2014 - 2015’ for World Vision Bangladesh, Centre on Budget and Policy (CBP), March to April 2015.
- Worked as a Country Researcher (National Consultant) to prepare a report on Open Budget Initiative 2012: Bangladesh Part for International Budget Project, Centre on Budget and Policy Priorities, Washington, USA, from July 2011 – April 2013.
- Worked as a Team Leader in the study ‘Health Budget in Bangladesh’ for World Vision Bangladesh, Centre on Budget and Policy (CBP), February to May 2014.
- Worked as a National Consultant to prepare a report on Open Budget Initiative 2010: Bangladesh Part for International Budget Project, centre on Budget and Policy Priorities, Washington, USA, from April 2009 – December 2010.
- Worked as a Deputy Team Leader (Economist) and Research Coordinator in the USAID – DAI PROGATI project titled ‘Strengthen Parliament on Budget Oversight Capacity’ conducted by Shamunnay, Dhaka from October 2008 – January 2009.
- Worked as Researcher to prepare a report on Open Budget Initiative: Bangladesh Part for International Budget Project, Centre on Budget and Policy Priorities, Washington, USA, from April 2007 – December 2008.
- Worked as a Team Leader in the study ‘National Budget Analysis on Child Labour & Expenditure Tracking on Allocated Budget in National budget to Reduce the Child

Labour’, Commissioned to Centre on Budget and Policy, University of Dhaka by Centre for Services and Information on Disability (CSID), February to March 2015.

- Worked as a quantitative survey expert in the project titled ‘The Role of Local Government in Promoting Total Sanitation (DISHARI)’ commissioned by Dhaka Ahsania Mission (DAM) and its partners (Plan Bangladesh, WaterAid and Water and Sanitation Program-World Bank) from January 2006 to June 2008.
- Worked as a qualitative expert in a project on ‘A Baseline Survey on Water and Sanitation for New Programme Areas of Water Aid Bangladesh’ supported by WaterAid Bangladesh, Dhaka from June to December 2006.
- Worked as co-researcher at Unnayan Shamunnay, Dhaka to prepare a report on Open Budget Initiative: Bangladesh Part for International Budget Project, Centre on Budget and Policy Priorities, Washington, USA, from May 2005 – December 2006.
- Worked as a consultant to prepare baseline survey report on ‘the perception of ordinary people and local government representatives about participatory budgeting’, Manuser Janno Project, Shamunnay, Dhaka, February 2005.
- Worked as co-researcher to prepare a report on Open Budget Initiative: Bangladesh Part for International Budget Project, Centre on Budget and Policy Priorities, Washington, USA, May – June 2004.
- Participated in a research workshop on Open Budget Survey 2017 organized by International Budget Partnership (IBP) held in Bangkok, Thailand on 29<sup>th</sup> August to 1<sup>st</sup> September 2016.

### **SMEs/Women Empowerment/Children**

- Worked as a Team Leader to conduct research on Analysis of the situation (SitAn) of Children in Bangladesh, 2019, commissioned by UNICEF, Bangladesh, (May 2019 to April 2020).
- Worked as National Consultant and Lead Researcher on ‘COVID -19 and New Normal for Women in the Economy in South Asia: Bangladesh Country Report’, The Asia Foundation (July – September 2020).
- Worked as a Team Leader in the study ‘Political Economy Analysis of the Bangladesh Government’s Financial Support Mechanism during COVID-19 and Its Effectiveness in Safeguarding the Women Entrepreneurs’ commissioned by The Asia Foundation.
- Consultant for the study on “Tracking National Funding in Bangladesh: Women’s Economic Empowerment, Financial Inclusion and Empowerment Collectives’, Publish What You Fund, UK.”

- Worked as National Consultant for the study on ‘Policy Analysis on Bangladesh Bank’s SME Development Strategy and its Effectiveness in Promoting Institutional Financial Facilities for Women Entrepreneurs’ commissioned by the Asia Foundation (September 2019 to December 2019).
- Worked as National Consultant for ‘Impact and Cost-Benefit Analysis of Stimulating Agricultural Management and Marketing Opportunities for Women (SAMMOW) project, CARE Bangladesh, May 2014 to June 2014.

### **Health and WASH Issues**

- Worked as a Team Leader in the study on Impact Evaluation – Mental Health Support for COVID-19 Affected Population commissioned by Sajida Foundation, Bangladesh (February 2021 to March 2021).
- Lead Author of the study titled ‘Role of Community Clinic in Providing Primary Health Care Services in Bangladesh, Bangladesh Unnayan Shomikhha (in Bengali), published by Bangladesh Institute of Development Studies (BIDS), Dhaka.
- Worked as a Team Leader in the baseline study ‘The Provision of primary Health Services Delivered by Upazila Health Services Institution Specially the Community Clinics’ for World Vision Bangladesh, Centre on Budget and Policy (CBP), May to July 2014.
- Worked as a co-researcher in preparing training manual on ‘School Health for Promoting Healthy School’ sponsored by WHO Dhaka office, August – December 2007.
- Worked as a co-researcher in a project on ‘Base line Study in Six Paurashava Areas under Paurashava Healthy Town Programme, funded by WHO from June 2005 to March 2006.
- Worked as a qualitative expert in a project on ‘Impact study on sustainable improvement of hygiene behaviour and health situation relating to water and environmental sanitation of ASEH programme’ supported by WaterAid Bangladesh, Dhaka from June to September 2007.

### **Miscellaneous**

- Worked as a Team Leader/National Consultant with UNDP Bangladesh to conduct Diagnostic Study of Entrepreneurship Training for the Youth, October to November, 2015.
- Worked as co-researcher in a project on ‘PKSF - FMES funded by World Bank, October 2004 to July 2005.
- Worked as a facilitator in a project on ‘Experience Sharing Sessions with Government of Bangladesh funded by DFID-RLEP from February 2005 July 2005.

- Worked as co-researcher in a project on ‘Baseline survey of education action research project at Bhedergonj and Goshairhat Upazilas under Shariatpur district with the support from Concern Bangladesh, June 2004.

## **PUBLICATIONS/RESEARCH PAPERS**

1. Eusuf, Mohammed Abu. 2025. Illusive Goal of Domestic Revenue Mobilization, Chapter VI in the White Paper on State of the Bangladesh Economy, Dissection of a Development Narrative. Dhaka: Government of Bangladesh.
2. Eusuf, Mohammed Abu et al. 2025. Domestic Resource Mobilization for Inclusive Growth and Development: Policy Reform Areas, IGC and RAPID (Co-author).
3. Eusuf, Mohammed Abu et al. 2024. Minimum Wage in Bangladesh: Awareness and Impact - A Case of Leather Sector, Volume 12, No.1, Asian Development Policy Review (Co-author).
4. Eusuf, Mohammed Abu et al. 2024. Dynamics of Exchange Rate and Forex Reserves in Bangladesh: Ways to Stabilize Foreign Exchange Rate. Volume 8, Issue 5, European Journal of Economic and Financial Research (Co-author).
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## **COURSES TAUGHT**

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31 March 2026